



### Q1 FY24 Investor Presentation

August, 2023



#### Disclaimer

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause actual results to differ materially from those contemplated by the relevant forward looking statements. Ester Industries Limited will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.



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Ester 2.0

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Business Overview

#### About Us



Diversified business portfolio

Comprehensive product suite

State-of-the-art manufacturing facilities

Global footprint

Experienced management team

Strong Financial profile

Sales Mix (Q1FY24)



Polyester Films

90%



Specialty Polymers

10%

#### Quick Facts



1985

GURGAON, INDIA

# 2

Year of Incorporation

Corporate Headquarters

**Business Segments\*** 

About 50 COUNTRIES

500 – KHATIMA, SITARGANJ, GURGAON

164 - HYDERABAD

CRISIL A

(Industry Outlook – Negative)

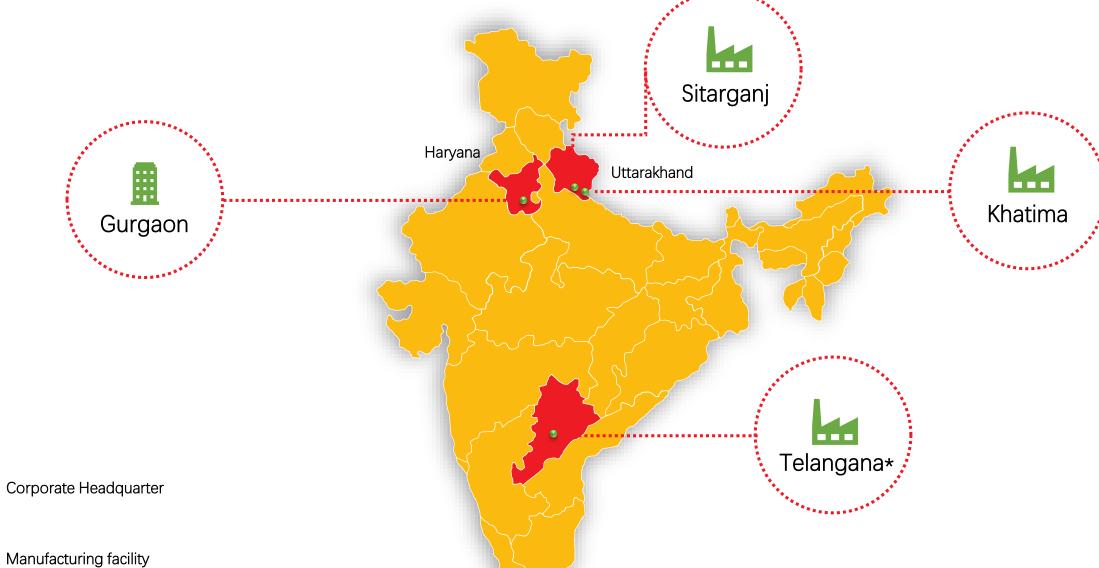
Global Footprint

People

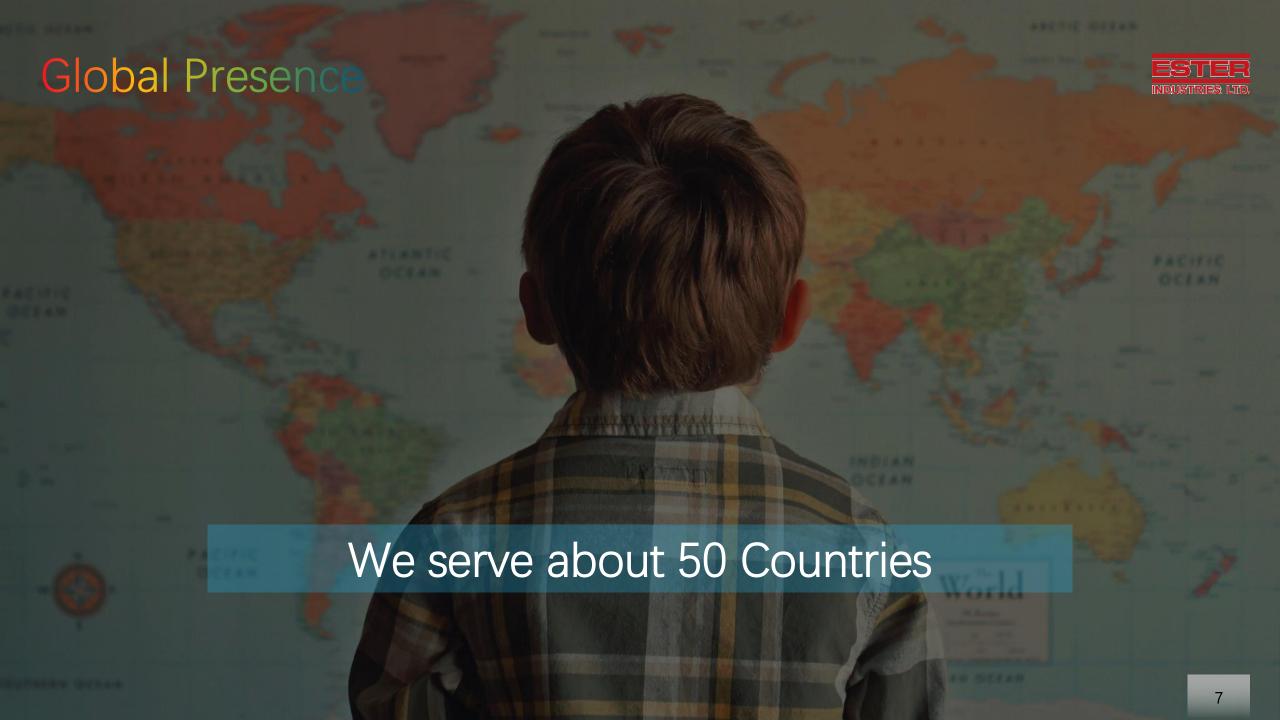
Credit Rating (Long Term)

#### Our Presence





\*Commercial production at New BOPET Film plant at Telangana commenced on 20<sup>th</sup> January 2023







Q1 FY24 Performance Overview

### Financial Summary (Standalone)



Particulars – Continued Operations (Rs.cr)	Q1 FY24	Q1 FY23	%	Q4FY23	%
Revenues	206	327	(37)	256	(19)
EBITDA (including Non operating income)	13	62	(79)	19	(34)
Margins (%)	6.1	19	(1290 bps)	7.4	(132 bps)
PAT (Continuing operations)	(5)	34	-	3	-
Margins (%)	(2.4)	10.4		1.2	
Particulars – Discontinued Operations (Rs.cr)					
PAT from discontinued operations		8			
Particulars – Company as a whole (Rs.cr)					
PAT	(5)	42		3	
EPS	(0.63)	5.05		0.35	

- Performance of Film SBU impacted due to challenging external environment (demand supply imbalance), recessionary trends in EU / US adversely affected demand and thereby performance
- Recessionary worries in US, the primary market for Specialty Polymer impacted performance
- Lower volumes (Films and Specialty Polymers) and adverse product mix resulted in profit and margin compression
- While near-term outlook for the Specialty Polymers business appears challenging, the medium to long term prospects remain promising
- Film SBU likely to face challenging environment in near term though medium to long term prospects remain promising as demand continues to grow

### Financial Summary (Consolidated)



Particulars – Continued Operations (Rs.cr)	Q1 FY24	Q1 FY23	%	Q4 FY23	%
Revenues	267	327	(18)	293	(9)
EBITDA (including Non operating income)	10	62	(84)	9	10
Margins (%)	3.6	19	(1540 bps)	2.9	+70 bps
PAT (Continuing operations)	(22)	34	-	(18)	-
Margins (%)	(8.4)	10.4	-	(6.1)	
Particulars – Discontinued Operations (Rs.cr)					
PAT from discontinued operations		8		-	
Particulars – Company as a whole (Rs.cr)					
PAT	(22)	42		(18)	
EPS	(2.65)	4.98		(2.13)	



Commenting on the results, Mr. Arvind Singhania, Chairman, Ester Industries said "We have had a soft start to the year, largely on expected lines given the challenging external environment.

Specialty Polymer business performance was adversely impacted by the recessionary worries persisting in the US which is a primary market for the business. Lower product off-take coupled with adverse product mix resulted in lower profitability and margins for the quarter. While sales of our marquee products i.e. MB03 and Innovative PBT contracted during the quarter, we expect the same to revive over the coming quarters in line with the recovery in US economy. The long-term prospects of the business remains robust. Our efforts are directed towards building onto our portfolio by introducing new innovative products

## Chairman's Comments



Film business performance is reflective of the challenging environment grappling the business at present. Excess supply in the market post commissioning of new capacities coupled with lower exports sales have exerted acute pressure on the realizations and consequently the profitability and margins. Lower volumes were also in part also owing to the plant shutdown undertaken during the quarter. While we expect the pressure in the business to persist in short term, medium to long term growth prospects though remain encouraging. We are also working towards improving our product mix to help improve the profitability of the business.

Regarding Telangana plant, let me state that it generally takes 2 – 3 quarters for the operations and production to stabilize. Accordingly, production and sales levels are about 50% of the capacity during Q1 FY24 and Q4 FY23. The performance is subdued on account of initial quarters of operations and external market scenario.

Going forward, while the near-term challenges persists, we believe both our businesses are well placed to drive expansion and generate substantial value for our shareholders in the medium to long-term. We are equally dedicated to upholding responsible debt levels and maximizing our cash flows to ensure the ongoing liquidity strength of the business."



#### Knowledge





Innovation



# ESTER Customization







#### Ester 2.0 - Transformed into a "Specialty" Co.



#### Ester 1.0

- Commoditized product portfolio
- Limited bargaining power
- Low and unpredictable margins
- High gearing ratio
- Irregular dividend policy

#### **Achievements**

Revenues

(FY12-FY16) (FY17-FY23) 2.4% CAGR 9.7% CAGR

#### **EBITDA**

(FY12-FY16) (FY17-FY23) 18.9% CAGR 18.5% CAGR

#### **EBITDA Margins**

(FY12-FY16) (FY17-FY22) ~14.7%

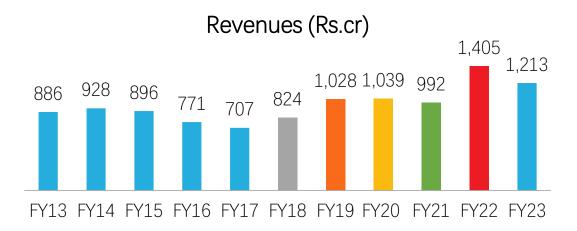
#### Ester 2.0

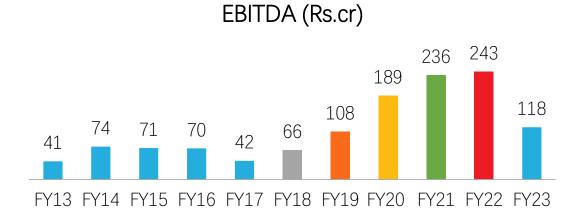
- Specialty Polymer SBU
- Largely patent protected high entry barriers
- o High sustainable margins
- High growth potential
- BOPET Film SBU
- Improved product mix -high share of specialty products
- Improved efficiencies
- Expansion in Telangana benefits of economies of scale to accrue at consolidated level
- Incorporated formal dividend policy

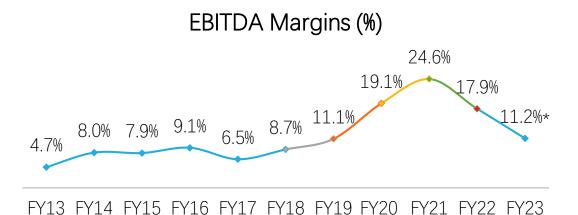
Significant improvement achieved between FY17 & FY22. Performance during FY23 impacted by recessionary trend in US & EU, drastic reduction in margins in Film business due to over supply situation caused by bunching of new capacities and inflationary pressure on costs

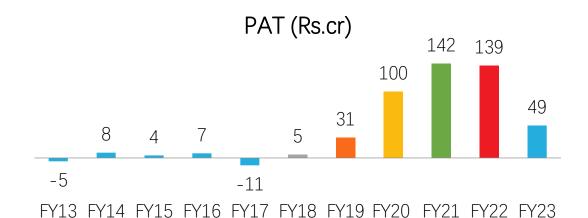
#### Ester 2.0 delivering consistent returns











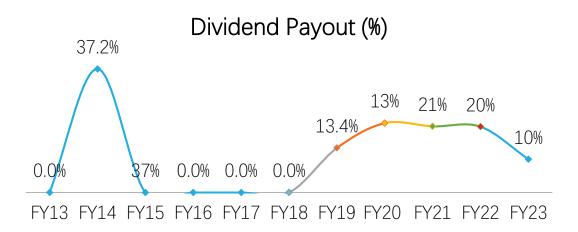
Due to fresh capitalization, investment in WOS and increase in gross current assets, debt in absolute terms has increased and ROCE in percentage terms has reduced

On account of pressure on margins in Film due to demand supply imbalance and performance of EP SBU being available only for 1<sup>st</sup> April 22 to 15<sup>th</sup> Sept 22, the profitability has been significantly lower during FY23

### Ester 2.0 rewarding shareholders

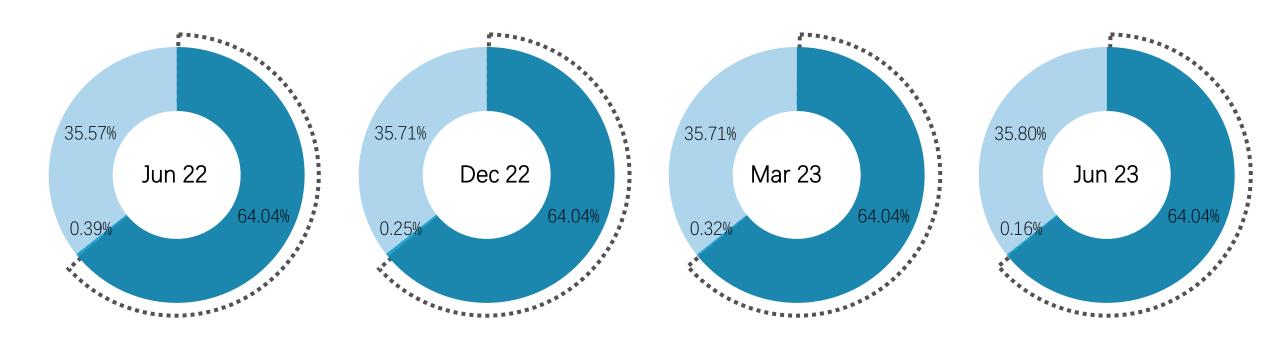






### **Shareholding Pattern**







#### **Investment Thesis**



Specialty Polymers -Largely IP protected product portfolio

Polyester Films - High share of value added products

Rewarding shareholders with dividend

Scaling up capacities

Strong balance sheet

#### **Green Initiatives**

#### **Focus On Sustainability**





PVC FREE PACKAGING (Twist Wrap / Shrink Film)

**BIO-BASED Raw Material** 

PVDC FREE PACKAGING (Transparent High Barrier film)



PACKAGING MATERIAL Reduction/ Recycling



FOIL REPLACEMENT (Metalized High Barrier film)







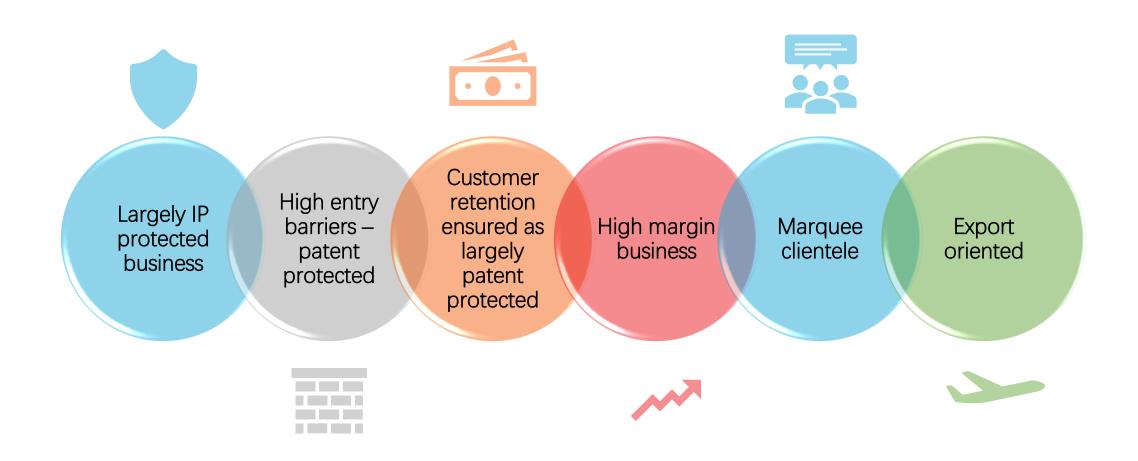




**Specialty Polymer** 

### Specialty Polymer – Business Salience





### Specialty Polymers – Case Study



#### Problem



#### High cost towards carpet stain removal

- Stain marks on (nylon) carpets given spillover / spillage of liquid shortens its life
- Impairs aesthetic appeal
- Present technology 'Sulphonated Nylon' (Costly & inflexible) and 'Topical coating' (wash fastness & longevity issue) for addressing the problem are not economically feasible

#### Solution



Flexible low cost solution

- Ester has developed a PET based master batch, which imparts permanent stain resistance in nylon carpets
- Provides total flexibility to producers of "nylon yarns for carpets" to adjust the content of the active ingredient for stain resistance to their specific need
- Granted patent in USA; India, Europe & Korea

### Business Opportunity

USA, largest producer of Carpets & Rugs boasts of an industry with annual revenues of ~USD 15 Billion

# Innovative PBT: Manufacturing for global chemical leader



Regularly manufacturing & supplying Innovative Polybutylene Terephthalate (PBT) polymers to a global chemical leader

Ester Industries is among the only company globally equipped with the expertise and infrastructure to manufacture the product

Innovative PBT being manufactured from recycled material is more eco-friendly than PBT which is manufactured using virgin raw materials

Innovative PBT finds application across multiple industries – Consumer electronics, textile, fibre & automotive

Successful extension of the 'Manufacture and Supply Agreement' entered with a global chemical leader in April 2019

Achieved sales of 465 MT in the first year of Agreement against committed volume of 400 MT.

Achieved sales of 1042 MT during FY 2020-21 against committed volume of 400 MT

Achieved sales of 1190 MT during FY 2021-22

During FY23, despite slow down in customer markets, achieved volumetric sales of 1633 MT

Volume of sales reduced to 79 MT during Q1FY24 due to recessionary trends in US market

EPS and Margin accretive

### Specialty Polymers – Products & Applications



Polyethylene Terephthalate (PET)

Polybutylene Terephthalate (PBT)

Polyethylene Naphthalate (PEN)

Master Batches

Consumer electronics

Textile – Flame Retardant, Deep dyeable master batches, Cationic dyeable master batch

Carpets – Stain Resistant Master Batches

Carpets – Deep Dyeable Master Batch

Heat Sealable

Engineered Plastics / Injection Moulding

Low Melt Polymers for Textiles







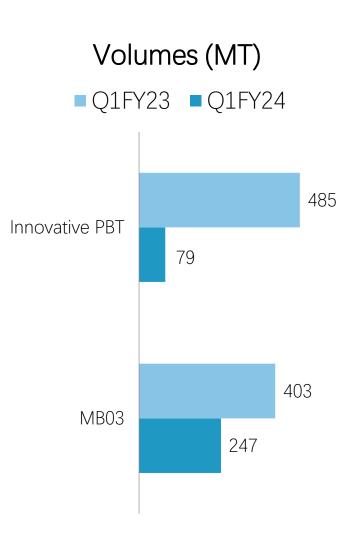
#### Q1 FY24 Performance



Figs. in cr

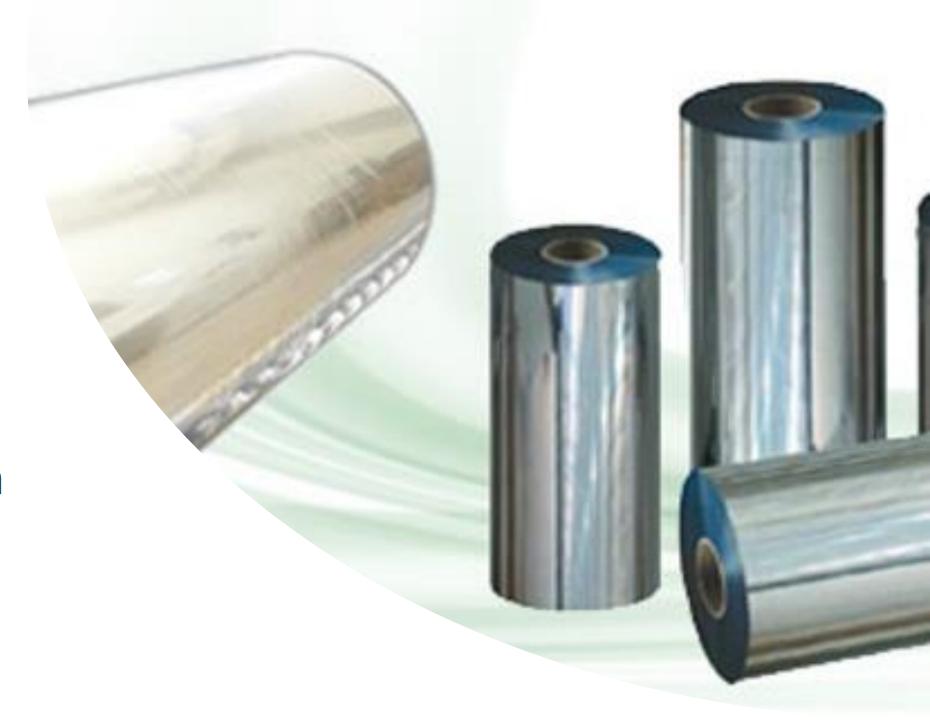
Particulars	Q1 FY24	Q1 FY23	%	Q4 FY23	%
Sales (Vol's MT)	526	1,082	(51)	878	(40)
Revenue	20	58	(65)	52	(61)
EBIT	7	18	(63)	12	(45)
Margins (%)	33.3	31	+230 bps	23.5	+980 bps

- Lower offtake amidst recessionary trends in US economy (major market) impacted revenue momentum during the quarter
- Adverse product mix i.e. lower sales of marquee products (MB03 and Innovative PBT) impacted financial performance though EBIT margins in percentage terms remained intact
- Revival in Performance of the SBU contingent upon recovery in US economy
  - o Competitive intensity not a concern at all as products are largely IP protected
  - o Product pipeline remains strong





Packaging Film Business



#### **Industry** Overview





#### Global Scenario:

- Demand growth of 6% 6.5%
- BOPET film used in flexible packaging applications will continue to be the key end use sector, accounting for nearly 60% of global consumption, and drive demand over the next five years
- Gaining wider application across both industrial & consumer staples and discretionary sector
- Design versatility; low carbon footprint and better cost economics driving demand
- Approximately 1.1 Million Tons of Capacity likely to be added by 2023 – 2024 globally
- China and India account for ~60% of global output



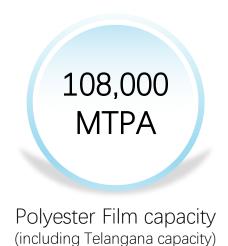
#### **Domestic Scenario:**

- Strong double digit growth rate of 11%-13% pa over past 6 years
- Low per capita consumption of BOPET; new innovative products and rising disposable income – key growth drivers
- Capacity expansion in Converting space, export opportunities in laminates offer promise
- Availability of recycled content films, helping sustainability initiatives

### Packaging Film Business - Overview











Export market

(# of countries)





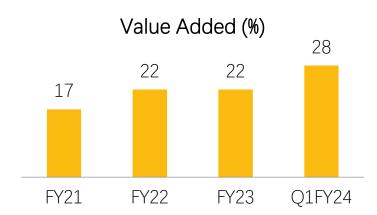


Telangana

Plant

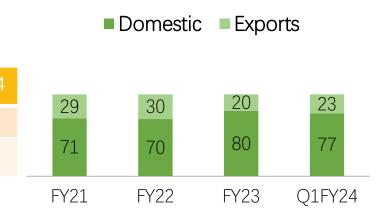
### Key Strengths





#### \*Film business (excl. chips)

(Rs.cr)	FY21	FY22	FY23	Q1FY24
EBIT	219	150	72	4.3
Margins (%)	31.9	17.8	8.1	2.3



Product mix – despite reduction in recent past, aiming towards increasing the share of value added products to ~30% by FY24

Pass through business model for raw material prices

Raw Materials are petrochemical based products

Margins governed by demand supply scenario

Balanced mix of domestic and exports orders

\*Drop in EBIT (%) due to margin compression on account of demand supply imbalance

### Polyester Films – Products & Applications



	White Opaque	High Clear
ध	High Barrier	Embossable
Products	Heat Saleable	Twist Wrap
P	Shrink film	Anti - Static
	Metalized High Barrier	Matte

	Flexible Packaging
ons	Barrier Packaging
Applications	Embossing
Арк	Lidding
	Label & Graphics







### Q1 FY24 Performance (Standalone)



Fias. in cr

Particulars	Q1FY24	Q1FY23	%	Q4FY23	%
Sales (Vol's MT)	12,462	14,813	(16)	14,740	(15)
Revenue	178	266	(33)	201	(11)
EBIT	4	53	(92)	7	(43)
Margins (%)	2.4	19.8	(1740 bps)	3.4	(100 bps)

- Excess supply in domestic market post bunching of new capacities coupled with demand deceleration in export markets resulted in revenue moderation for the quarter both in volumetric and value terms
  - o Share of Value-added products stood at 28% during Q1FY24
- Margin and profitability compression owing to unprecedented competitive pricing environment
- While margins may remain under pressure in the near to medium term owing to commissioning of new capacities; long term prospects of the business continues to remain favourable.





- Ester Filmtech Limited, a wholly-owned-subsidiary of Ester Industries Limited, commenced commercial production on 20<sup>th</sup> January 23 at new Polyester (BOPET) film manufacturing plant in the State of Telangana.
- Generated revenues worth Rs.64 crore during Q1FY24; volumes of 5,760 MT
- Low margins and lower utilization levels resulted in EBITDA loss during the quarter;
- Performance during the quarter was also impacted due to the plant shutdown
- It generally takes 2 3 quarters for the operations and production to stabilize. Accordingly, production and sales levels are about 50% of the capacity during Q1 FY24 and Q4 FY23. The performance is subdued on account of initial quarters of operations and external market scenario.
- Production efficiency, stabilized operations, higher operating leverage coupled with better product mix and pricing environment should result in better profitability over the long term
- The plant is expected to generate revenues worth approximately Rs.500 Rs.550 crore upon achieving optimal utilization

Particulars	Q1FY24
Sales (Vol's MT)	5,760
Revenue*	64
EBITDA	(3)
Margins (%)	-

### Ester Filmtech Limited – Q1FY24 Financials



Particulars – Continued Operations (Rs.cr)	Q1 FY24	Q4 FY23
Net Sales	63.3	49.1
Other Operating Income	0.4	0.1
EBITDA	(4.2)	(10.0)
Other Non-Operating Income	1.2	0.0
Cash Profit	(10.5)	(15.9)
PBT	(16.8)	(20.7)
PAT	(16.8)	(20.7)
OCI	0.0	(0.1)



# Investor Contacts

#### About Us: (CIN: - L24111UR1985PLC015063)

Incorporated in 1985, Ester Industries Limited (EIL) is an ISO 9001:2008,ISO 22000:2005,TS16949:2002 certified Company engaged in the manufacture of polyester films, specialty polymers and polyester chips with manufacturing facilities located in Khatima & Sitarganj (Uttarakhand) and Hyderabad (Telangana). A globally recognized player, Ester manufactures and markets its polyester films under the brand 'UmaPET''. The Specialty Polymers business is driven by technology and innovation and the Company presently has many patent applications pending for this business. With state-of-the-art manufacturing plant, skillfully managed operations and a committed work force Ester continuously strives to meet commitments towards total customer satisfaction.

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Thank You